



The Demise of Loyalty Programs

Are Loyalty Programs obsolete in a hyper-personalised world?

Hosts for today's conversation



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Today's Session:

- **Our perspective on loyalty in 2024**
- **Fostering loyalty outcomes**
- **The necessity of loyalty programs?**



Over the last few years, a lot has changed...



The Buyer Journey



**Spending Habits,
Wants & Needs**



**Technology
Evolvement**



Loyalty today

Consumers Are Inclined To Be Loyal *But Brands Must Be Proactive.*

62%

Prioritise loyalty over
price from their
preferred brands

51%

Millennials opt for
loyalty perks when
shopping

77%

UK consumers repeat
purchases but lack
brand loyalty

Loyalty is an *outcome* of relationships



Loyalty is long term, interactive, equal value exchange, require two-way communication and evolve over time



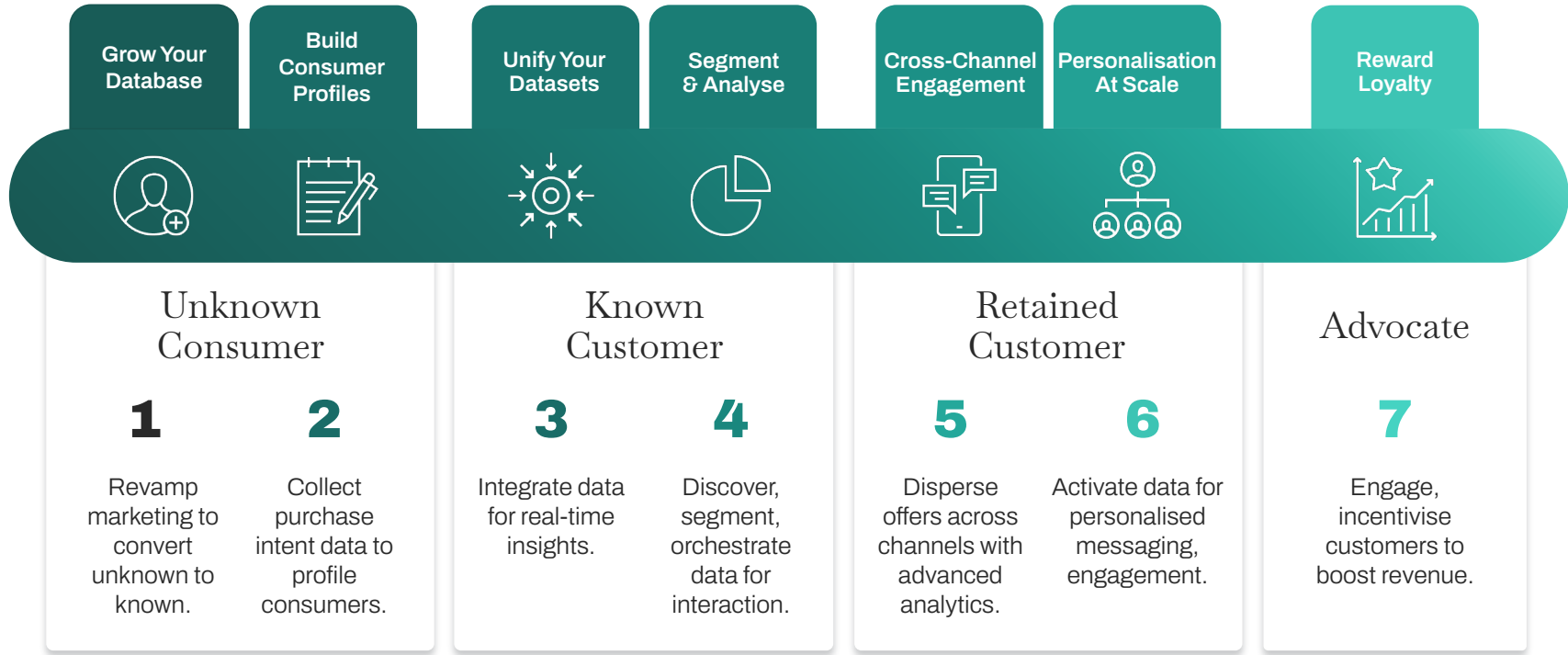
Loyalty drives repeat purchases, share of wallet, retention, cross-sell, margins, referrals, advocacy, engagement, and lifetime value.



Loyalty can help you gain a competitive advantage, leverage resources more efficiently, and reward and recognise customers.



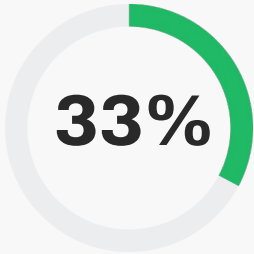
A Personalised Path *to Customer Advocacy*



Brands must drive *relevant and meaningful engagement* throughout the customer journey



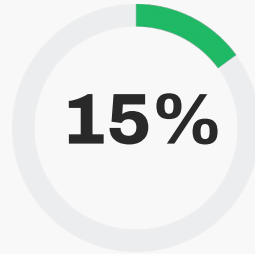
More likely to shop with brands that provide content that is relevant to them



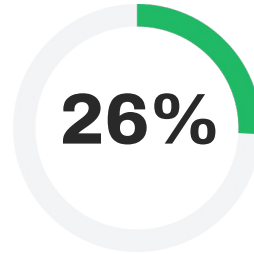
...of customers are likely to disengage after a single bad experience



Real-time offers and content can be 10x more effective than traditional outbound marketing campaigns.



Personalisation can increase marketing performance by 15% or more.



26% of companies only have half their customer touchpoints connected.



Rational benefits *attract* and emotional benefits *retain* loyalty

Rational

“It’s worth my investment”

- Offer
- Special discounts
- Transactional
- Currency
- Calculations

Emotional

“I feel valued”

- Community
- Special Access
- Special Privilege
- Exclusive Benefits
- Experiences



halfords

Consumer-level personalisation to drive bookings

Fused **local personality with dynamic, location based offers** to make each email feel like they were built for an audience of one

Transforming Halford's approach from generic to highly targeted, **making every recipient feel valued** and understood

57%

Increase in incremental bookings

50%

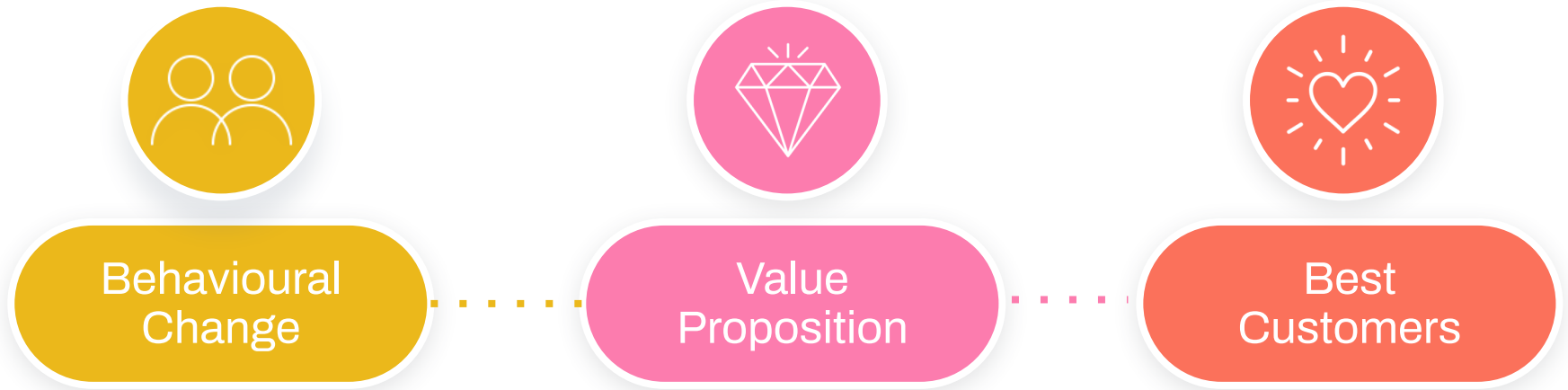
Increase in Click Through Rates



The screenshot shows an email offer for a £10 MOT discount. The header features the Halfords logo and the offer details: "£10 MOT* at your local Stoke-on-Trent garage". Below this, there are two sections for discount codes: "YOUR EXCLUSIVE £10 MOT DISCOUNT CODE:" and "YOUR EXCLUSIVE MOT & SERVICE DISCOUNT CODE:". A "Book now" button is prominently displayed. Below the button, there is a map showing the location of the garage and a contact information box with the address "Unit 2, Victoria Road, Stoke-on-Trent, ST4 2HZ", phone number "01782 744455", and hours of operation. A footer section includes a "Why choose Halfords?" heading and a 5-star rating.

*Great service and perseverance fitting a diffuse light bulb on a Seat Leon. It was a difficult fit because the bulb housing seemed seized on." Halfords Customer Review at Stoke on Trent

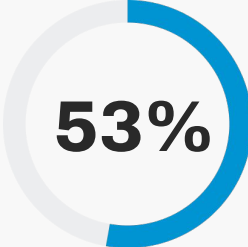
The strategic fundamentals about loyalty programs



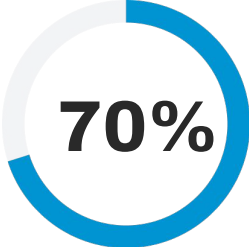
Loyalty Programs *matter* to Consumers



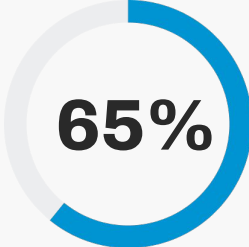
Of loyalty program members want to engage with their brand's program through new and emerging technologies.



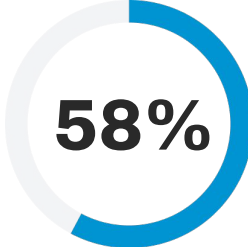
Of customers cite instant discounts as an incentive towards joining or renewing premium loyalty programs.



Of consumers are more likely to recommend a brand if it has a good loyalty program.



Of customers indicated discounts as the most valuable feature of loyalty programs.



Of customers said points or rewards were highly desired.



Loyalty programs are *mutually* beneficial for brands too



Retention



Personalisation



Engagement



Competitive Advantage



Insights



Brand Advocacy



Data Collection



Emotional Connection





Consumer-level offer personalisation

A Machine Learning engine analyses millions of Salling purchases **to make offer recommendations** on thousands of products

For new customers, popular Føtex grocery items like fresh produce, breads, and dairy are **all recommended automatically**

Gamification to drive re-engagement with the program and all important app logins



10%

Engagement lift with personalisation

21%

Growth rate from those receiving offers in first 6 months



Building emotional loyalty

EARN POINTS

More than 30 challenges, ensuring **constant engagement** with customers

BURN POINTS

Points are not used for purchasing. Points can be used to exchange with **unique benefits** provided

12M

Unique members

50%

of direct-to-consumer sales comes from loyalty program members

VANS Family WELCOME, MISAKI
YOU HAVE 100 POINTS

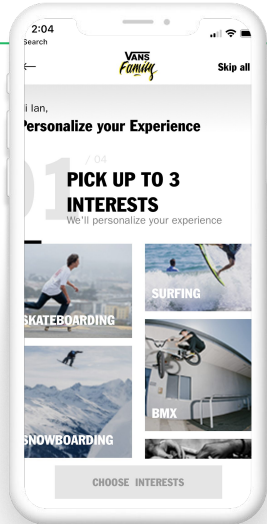
DASHBOARD EARN POINTS REDEEM POINTS EXCLUSIVES HISTORY FAQs

Challenge Title	Points Earned / Spent
WELCOME TO VANS FAMILY	Earn 200 Points
SUNNY DAYS AHEAD!	Earn 25 Points
READY TO TAKE A CHANCE?	Enter Now
GET DECKED OUT IN HEAD-TO-TOE LIZZIE	Spend 200 Points
BTS EXCLUSIVE: LIZZIE ARMANTO	Earn 25 Points
YOU'VE GOT THIS IN THE BAG	Spend 2000 Points
WANNA PLAY A GAME?	Spend 5000 Points
NEW REWARD! VANS UTENSIL SET	Spend 1000 Points
WIN SHOES FOR YOU + YOUR BFF	Spend 200 Points
EXCLUSIVE MEMBER-ONLY DUFFLE BAG	Spend 2000 Points
THIS REWARD STACKS UP	Spend 2500 Points
BONE APPÉTIT!	Spend 2500 Points



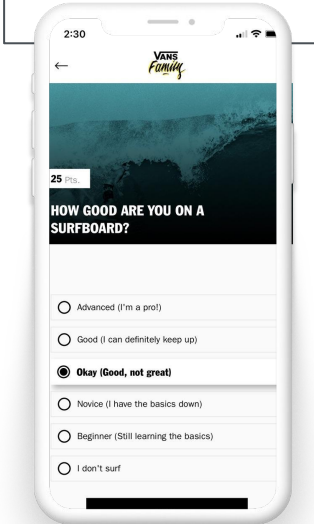
Interest

Tell me 3 things you like.



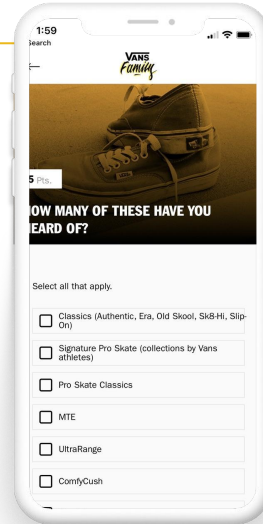
Lifestyle

Tell me how good you are at what you love and how often you do it.



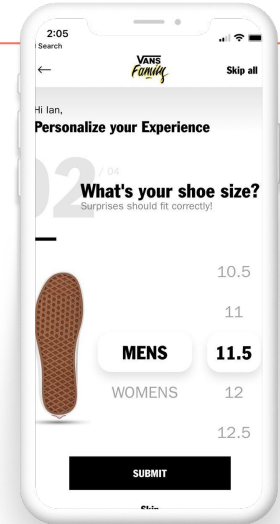
Product knowledge

Depending on the degree of knowledge about Vans, it leads to an approach that suits the member.

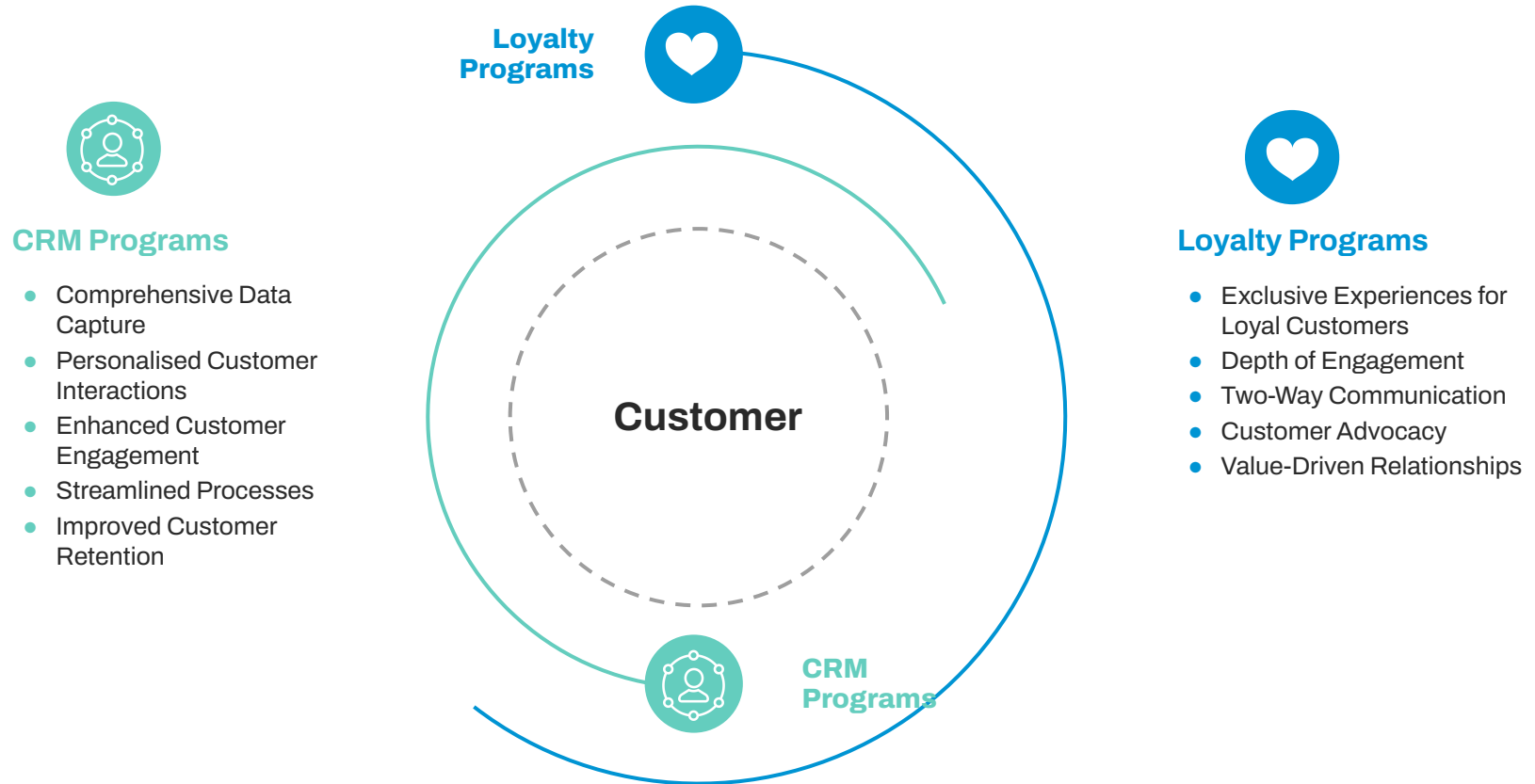


Purchasing needs

By asking about shoe size last, it is possible to suggest appropriate size products that match the customer's behavior and interests.



Integrating Loyalty & CRM Programs



Key Summary

- Loyalty is the **outcome of strong two-way relationships**
- Consumers want different things from brands. **When you make it personal, you make it matter**
- You can **drive Loyalty outcomes** outside of Loyalty programs
- Connecting Loyalty & CRM is table stakes. Loyalty must integrate within the **relationship marketing**
- We are perhaps not experiencing the demise of loyalty programs but a **shift towards hyper-personalisation**. Integrating loyalty programs with a robust CRM strategy will only super-charge these efforts to influence customer loyalty

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Consumer
Trends Index*

The latest consumer insights into marketing channels, messaging engagement, brand loyalty, data privacy and more.



*Thank
you!*