

Please look at your phone.



Daily Time Spent Per User

5 Hours

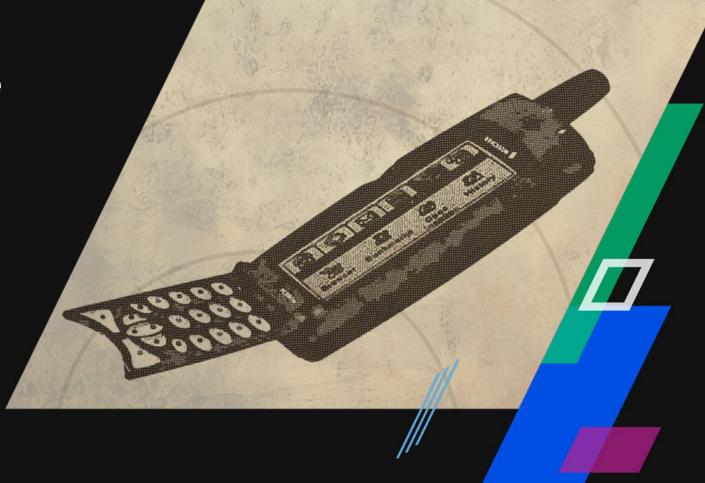
+6%

YoY Growth

Android Phones; Weighted Average Among Top 10 Mobile-First Markets

> 1/3 of daily waking hours

Anyone recognise this?



Business critical experiences for big brands

RETAIL & LOYALTY













FINANCIAL SERVICES









Schroders



TRAVEL & **UTILITIES**













Through long term partnerships































TalkTalk







3+ years

5+ years

8+ years

Loyalty has changed ...

What's driving the change?

MORE DEMAND

An increase in demand for savings and deals.

BETTER SUPPLY

Programmes better at meeting brand and consumer needs.

A CORE OFFERING

Loyalty is driving the strategic agenda.



So what does that mean?

TOP OF THE AGENDA

Loyalty is front and centre internally and externally.

CONVERGENCE

Bringing together gamification, personalisation and value.

PLATFORMS

Everything has to work seamlessly and getting it wrong isn't an option.



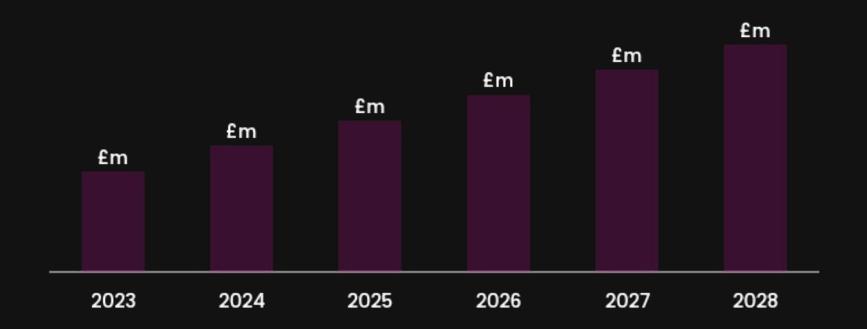
Mobile as a platform



Have we hit 'peak app'?



APADMI.



Mobile app market is growing at 19% YoY

The Apadmi Digital Loyalty Survey 2025



What is the industry saying?





















Loyalty investment

What % of brands asked have not yet invested in a digital loyalty programme?

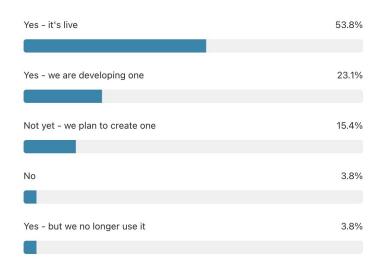


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Loyalty investment

What % of brands asked have not yet invested in a digital loyalty programme?

19%





Mobile is an enabler of extra loyalty.

Emotional loyalty



APADMI.





Source: Branch Mobile Growth Survey, 2022/23

The mobile effect?

Bigger baskets.
More frequent orders.
Cheaper to acquire.
More responsive.

Unlocking value



12:1 ROI



Extra visits



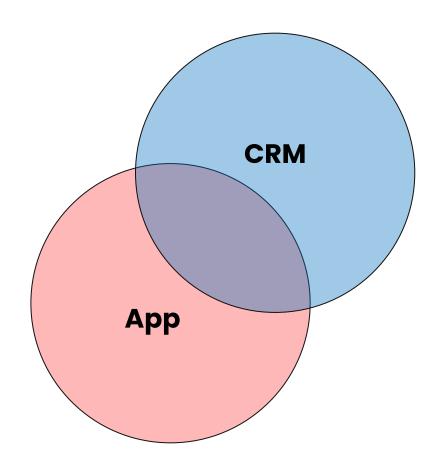
A lot of extra profit



80% rebook on app (vs. 49%)



Functional --- Relational



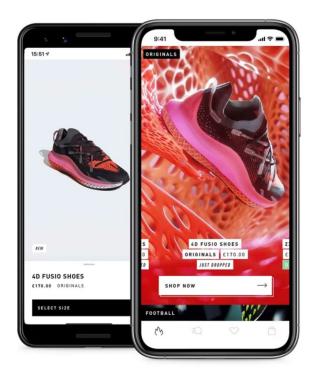
		Mobile Push Message	Mobile In-App Message
Percentage of people who opt-in	?	71%	100%
Average click-through rate	1.57%	4.7%	10% *



More logged in customers.

Creating more reasons to register by adding extra value to the app.

APADMI.



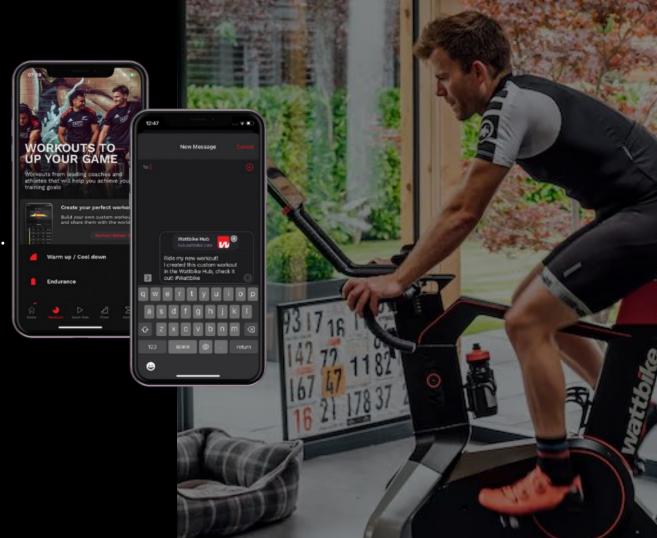
ACCESS HYPE DROPS FIRST

Love shoes? Just scroll, select, stand out. With app in hand, you can be the first to shop sneaker collaborations and Hype drops to take your style to the next level.

wattbike

90%

Completion rate of onboarding process...

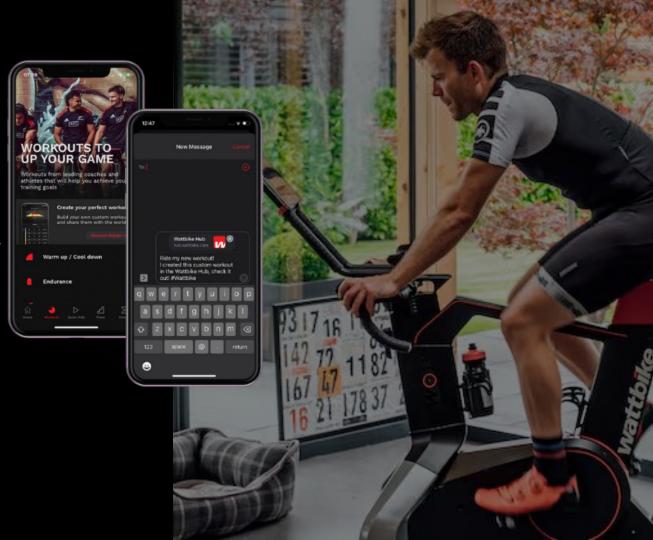


wattbike

90%

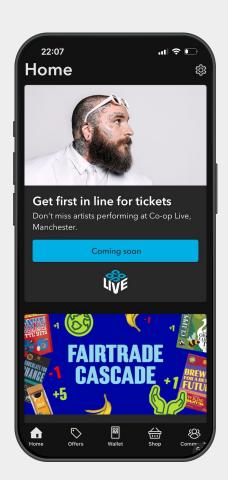
Completion rate of onboarding process...

...And referrals to summer sessions promotion for extra workouts.



How many people watched Traitors?

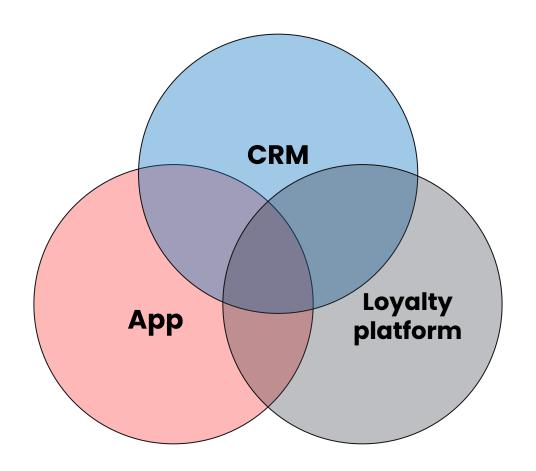
Re-think app as a big media channel. Build brand loyalty.





Bought loyalty















Fast & flexible Responsive **Personal** Data rich Wifi-free Cheaper

Fast & flexible Responsive **Personal Data rich** Wifi-free Cheaper

Convenient Secure **Immediate Location based** Integrated Easy to test

Loyalty tactics

Other than personalisation, what are the top tactics being used to drive digital loyalty?



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Loyalty tactics

Other than personalisation, what are the top tactics being used to drive digital loyalty?

Exclusive offers	56%
Loyalty points (earn & burn)	44%
Exclusive pricing	36%
Early access to content (e.g. 02 Priority)	20%





All-new cross-brand loyalty currency launched for **7 million** travel customers. Entirely app-based.





Future priorities

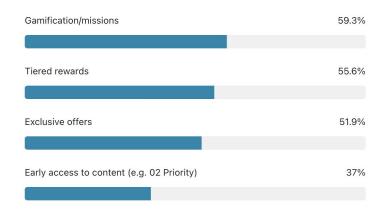
Other than personalisation, which loyalty tactics would brands like to be doing more of?



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Future priorities

Other than personalisation, which loyalty tactics would brands like to be doing more of?







Your assistant. Next level service.



Somebody else's assistant. A new way in?



The Apadmi Digital Loyalty Survey 2025





Thank you.

